

Summary

Annex 1

Additional Funding	2013/14 £m	2014/15 £m	Total £m
Children, Education & Families	-0.090	-0.590	-0.680
Social & Community Services	4.702	5.710	10.412
Environment & Economy	4.962	1.328	6.290
Chief Executive's Office	0.054	-0.245	-0.191
Corporate			0.000
Total Additional Funding	9.628	6.203	15.831

Savings	2013/14 £m	2014/15 £m	Total £m
Children, Education & Families	-1.257	-1.072	-2.329
Social & Community Services	-6.598	-7.117	-13.715
Environment & Economy	-7.904	-3.903	-11.807
Chief Executive's Office	-0.672	-0.188	-0.860
Corporate	-0.140	1.605	1.465
Total Savings	-16.571	-10.675	-27.246

Additional Funding

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
CEF1	<u>Cross Directorate</u> Removal of one - off funding for training and staff development towards new ways of working following the restructuring of the Directorate.	-0.200		-0.200
	Total Funding Cross Directorate	-0.200	0.000	-0.200
CYPFP1	<u>Education & Early Intervention</u> Increased numbers of Learning Difficulties & Disabilities (LDD) children and young people arriving in county especially with Autistic Spectrum Conditions preventing the achievement of recoupment/income targets and adding to local pressures	0.010	0.010	0.020
CYPFP2	Placements	-0.100		-0.100
CYPFP4	Southwark Judgement. In May 2009, the Court of Appeal issued the Southwark Judgement which has significant implications for the way children's services are delivered to homeless 16 and 17 year olds. The Judgement extends Local Authorities' duty of care for this group	0.200	0.200	0.400
13CEF10	Troubled Families - funding to support Government Initiative.		-0.800	-0.800
	Total Funding Education & Early Intervention	0.110	-0.590	-0.480
	Total Funding - CE&F	-0.090	-0.590	-0.680

Savings

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
T&Cs	<u>Cross Directorate</u> Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14.	0.428		0.428
	Total Savings Cross Directorate	0.428	0.000	0.428
CEF10	<u>Education and Early Intervention</u> Early Years & Children's Centres	-0.500	-0.500	-1.000
CEF15	School Improvement - reduce in line with national changes	-0.118	-0.352	-0.470
CEF16	Outdoor Education Centres - move to self financing model	-0.100	-0.100	-0.200
CEF17	Equality and Diversity Achievement Service reduction	-0.050		-0.050
CEF21	Home to School Transport saving are being achieved earlier than planned in the existing MTFP.	-0.200		-0.200
SC14	Music Service Change Programme - including the raising of fees and charges, increasing administrative efficiency and restructuring the service delivery	-0.100		-0.100
T&Cs	Music Service - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14.	0.018		0.018
13CEF7	Connexions - Reduce central support as responsibility for all age careers service moves to schools	-0.250		-0.250
13CEF11	Underperforming School Leaders - accelerate the pace of improvement in School Leadership.	-0.060	-0.120	-0.180
13CEF9	Children's Centres - Protect services and reach to families provided by the county's 44 children's centres whilst making modest savings from eradicating duplication, sharing best practice and exploring innovative management and administrative solutions.	-0.325		-0.325
	Total Savings Education & Early Intervention	-1.685	-1.072	-2.757
	Total Savings - CE&F	-1.257	-1.072	-2.329
	Total CEF Savings and Pressures	-1.347	-1.662	-3.009

Reconciliation to the Budget Book

	2013/14 £m	2014/15 £m	Total £m
Previously Agreed Pressures	-0.090	0.210	0.120
Previously Agreed Savings	-1.322	-1.197	-2.519
Changes to the Business Strategy	0.065	-0.675	-0.610
Total	-1.347	-1.662	-3.009

Additional Funding

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	<u>Adult Social Care</u>			
SCP16	Continuing Care - Reduction in additional activity as a result of improvement in the assessment and use of evidence to agree continuing health care eligibility under the national framework policy (Variation to previous year's plans)	-0.300	-0.200	-0.500
09SC9	Young people transferring to the service requiring equipment and adaptations	0.010		0.010
09SC10	Increasing levels of dependency of clients requires more expensive specialist equipment	0.010		0.010
09SC17	Independent Safeguarding Authority - Cost of implementing new registration requirements for all people working with vulnerable adults	0.001		0.001
SCP17	Extra Care Housing (ECH) - additional funding for night care workers (Subject to capital funding for projects)	0.018		0.018
SCP18	Cost of Prudential Borrowing - (capital) for extra care housing schemes	0.011		0.011
09SC81	Adults Demography - more people are living longer putting increasing pressure on budgets; this reflects the national situation	1.765		1.765
SCP19	Future Demography - Older People - more people are living longer putting increasing pressure on budgets; this reflects the national situation		2.342	2.342
09SC48	Demographic pressures - numbers of people with learning disabilities are increasing due to longer life expectancy and people with complex physical and health needs surviving into adulthood. Both these factors mean that not only are numbers rising, but the amount of care and support individuals need is increasing	1.005		1.005
09SC49	Prudential borrowing costs associated with the supported accommodation project	-0.002		-0.002
09SC50	Supporting People - reducing Supporting People contribution as agreed by the Supporting People Commissioning Body	0.407		0.407
SCP28	Home Farm Trust are in the process of de-registering their care homes. Under the procedures laid down nationally, the cost of their care transfers over a number of years from the authorities who originally placed them with Home Farm Trust to Oxfordshire, as they become formally residents of Oxfordshire	0.560		0.560
SCP30	Future Demography - numbers of people with learning disabilities are increasing due to longer life expectancy and people with complex physical and health needs surviving into adulthood. Both these factors mean that not only are numbers rising, but the amount of care and support individuals need is increasing		2.900	2.900
S3	Demography Increase - Older People - more people are living longer putting increasing pressure on budgets; this reflects the national situation	0.131	0.105	0.236
S31	Demographic pressures - due to improvements in healthcare there are more people with complex needs who are living longer putting increasing pressure on budgets; this reflects the national situation. In addition, the number of students with support needs arriving in Oxfordshire to study are increasing. This will be spent on external home support	0.164	0.164	0.328
S18	Additional demography - The calculation for demographic pressures for adults with a physical disability and or brain injury is below those forecast elsewhere and needs to be increased in line with the national average. A further element reflects an adjustment to demographic funding provided in the past.	0.206	0.206	0.412
13SCS2	Learning Disabilities - Funding of Further Education - effect of change in national policy	0.080		0.080
S14	Change to Independent Living Fund policy impacting on local authorities (Older People, Physical Disabilities and Learning Disabilities)	0.175	0.175	0.350
S15	The Autism Act 2009 and subsequent statutory guidance requires local authorities and the NHS to seek to improve services for adults with autism, their families and carers. Further investment will be needed to meet the potential demands particularly of the needs of people at the higher end of the autistic spectrum and ensure a robust pathway exists.	0.100		0.100
13SCS1	Cost of borrowing to fund replacement ICT system for Adult Social Care to improve efficiency	0.054	0.018	0.072
	Total Funding Adult Social Care	4.395	5.710	10.105
	<u>Fire and Rescue</u>			
CSP1	Fire & Rescue - Re-direct 09CS5 (Bicester) to CSP1	0.307		0.307
	Total Funding Fire and Rescue Service	0.307	0.000	0.307
	Total Funding - S&CS	4.702	5.710	10.412

Savings

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
SC38	<u>Adult Social Care</u> Net savings from the Care Homes for Older People project having taken account of the costs of prudential borrowing (HOPS project phase 1 new build)	-0.002	-0.003	-0.005
S4	Review of Oxfordshire Care Partnership - the Council is working with the Oxfordshire Care Partnership to explore ways of meeting long term care needs in a way which reduces the cost of providing services and leads to developments to achieve efficiencies	-1.737	-0.884	-2.621
S39	£1m of expenditure on the Homes for Older People programme will be funded by other capital resources rather than prudential borrowing resulting in a saving on the borrowing costs for the directorate	0.002	0.002	0.004
09SC14	Occupational Therapy - The optional national retail model will be replaced in Oxfordshire by developing a local retail model of equipment provision	-0.100		-0.100
SC22	A review of the servicing and maintenance of stairlifts, steplifts and through floor lifts	-0.013	-0.013	-0.026
SC24	One off costs to support secondment of Occupational Therapists to housing (contributions from District Councils) fall out by 2013/14	-0.018		-0.018
S5	Rephasing of Community Transport Saving originally agreed as £1.3m per annum from 2012/13.	-0.300	-0.100	-0.400
S6	Limit Contract Inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services	-1.869	-1.925	-3.794
S7	Older People - Savings from the Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care	-0.476	-0.391	-0.867
S8	Care Home Placement Reduction - potential savings from reducing the number of older people admitted to care homes and providing alternative services for people in their own homes. This will provide better outcomes for people as well as achieving efficiencies for the council	-0.547	-0.490	-1.037
T&Cs	Adult Social Care - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.296		0.296
T&Cs	Adult Social Care - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.034		0.034
S19	Physical Disabilities - Savings from Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care	-0.119	-0.098	-0.217
S9	Reduction in demographic pressures for Learning Disabilities - the predicted increase in funding for demography from previous years is slightly less than anticipated	1.118	-0.801	0.317
S10	Deregistration of Home Farm Trust residential services - this cost was originally included in the medium term plan agreed by the County Council in February 2010. The cost have changed slightly to reflect new information on when the costs will come into effect	0.344		0.344
SC71	Review of Internal Learning Disability Service - The plan to reduce funding to the internal supported living and day services by £1m over two years has partly been achieved through a management restructure. The remaining savings will now be achieved over three years through purchasing the service from external providers to enable the service to be provided more efficiently.	-0.250	-0.250	-0.500
S16	Savings from Learning Disabilities Resource Allocation System - the Resource Allocation System (RAS) allocates personal budgets to service users. Efficiencies from the move to Self Directed Support and Personal Budgets will result in more efficient delivery of care. We therefore aim to reduce people's personal budgets by approximately 12% over 4 years. Proposals are aimed at reducing reliance on paid services and reducing unit costs of services through a wide range of activities so that people continue to be able to meet their eligible needs within the reducing budget	-1.300	-1.300	-2.600
S17	Learning Disabilities - Limit Contract Inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services	-0.288	-0.309	-0.597

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
T&Cs	Learning Disabilities - Changes in Terms & Conditions - Freeze Increments & reduction in mileage rate	0.103		0.103
09SC46	Move to Supported Living (housing with support model) - savings to be achieved through moving to supported living where service users can live more independently and access housing benefit	-0.010		-0.010
S20	Potential savings from Oxfordshire & Buckinghamshire Mental Health service workforce as a result of the introduction of self directed support	-0.050	-0.050	-0.100
S21	As part of the mental health strategy we will offer self directed support to eligible people that supports greater independence and self-management of care within a recovery pathway	-0.024		-0.024
S22	Keeping People Well - further efficiencies from 2012/13 - the creation of a pathway in day services that both prevents people becoming so unwell that they need to use adult social care services and promotes recovery so that people can self-manage their own care in the wider community	0.000	-0.150	-0.150
S23	Support to Independent Living - this will be managed by the creation of a housing pathway that supports people to move through from hospital to supported living to independent accommodation and makes the most efficient use of resources. The pathway pools adult social care, health and Supporting People investment in housing for people with mental health problems	-0.133	-0.134	-0.267
T&Cs	Mental Health - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.001		0.001
S31	The need for staff directly employed by the council is reduced as more people take up the option to arrange and purchase their own care through a personal budget	-0.025	-0.051	-0.076
S32	Staff reductions due to streamlined processes resulting from the implementation of the new Adult Social Care ICT system	-0.054	-0.018	-0.072
S33	Potential savings by limiting contract inflation - work to keep costs of contracted services down by expecting providers to make efficiency savings in the costs of providing their services	-0.050	-0.052	-0.102
SC80	Restructuring of contracts team	-0.025		-0.025
S38	Supporting People - continued reduction in government grant as previously planned to be delivered through more efficient contracts	-0.730		-0.730
T&Cs	Quality & Compliance - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.045		0.045
S24	Independent Safeguarding Authority - Cost of implementing new registration requirements (no longer required as change of government policy)	-0.001		-0.001
	Total Savings Adult Social Care	-6.178	-7.017	-13.195
	<u>Fire and Rescue & Emergency Planning</u>			
CSP1	Re-direct 09CS5 (Bicester) to CSP1 (Watch Managers)	-0.305		-0.305
12CS3b	Further outcome of Service review linked to movement into Social & Community Services Directorate - removal of one post	-0.041		-0.041
12CS3c	Savings from more effective procurement (including regional and sub regional initiatives)	-0.020		-0.020
T&Cs	Fire & Rescue - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.022		0.022
09CS1	Emergency Planning - Renegotiation of external contracts	-0.004		-0.004
T&Cs	Emergency Planning - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.002		0.002
	Total Savings Fire and Rescue & Emergency Planning	-0.346	0.000	-0.346
	<u>Community Safety</u>			
T&Cs	Safer Communities - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.001		0.001
T&Cs	Gypsy & Travellers - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.007		0.007
12CS19	Further savings to be achieved either through adopting an alternate model for provision of a Trading Standards Service (subject to options appraisal and approval) or through further reductions to be identified	-0.100	-0.100	-0.200
T&Cs	Trading Standards - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.018		0.018
	Total Savings Community Safety	-0.074	-0.100	-0.174
	Total Savings - S&CS	-6.598	-7.117	-13.715
	Total SCS Savings and Pressures	-1.896	-1.407	-3.303

Reconciliation to the Budget Book

	2013/14 £m	2014/15 £m	Total £m
Previously Agreed Pressures	4.394	5.503	9.897
Previously Agreed Savings	-4.960	-6.799	-11.759
Changes to the Business Strategy	-1.779	-0.254	-2.033
Total	-2.345	-1.550	-3.895
Remove Cultural Services (Transferred to CEO)	-0.449	-0.143	-0.592
Revised Total	-1.896	-1.407	-3.303

Additional Funding

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	<u>Highways and Transport</u>			0.000
09EE1	Public Transport Contract Inflation	0.351		0.351
EEP1	On - Street Parking Account - adjustments to bring into balance	0.250		0.250
EEP2	Parking Account to generate surplus to redistribute	-0.225	0.025	-0.200
08EE4	Oxfordshire Highways Contract Inflation	0.528		0.528
EE13	Flood and extreme weather pressure	0.250	0.336	0.586
EE70	2012 Olympics - Transport Management (one off cost removed again in 2013/14)	-0.070		-0.070
				0.000
	Total Funding Highways and Transport	1.084	0.361	1.445
	<u>Growth and Infrastructure</u>			
Waste	Landfill Allowance Trading Scheme (LATS) purchase/fines as per previous tonnage & market assumptions	-1.788	0.144	-1.644
Waste	Landfill Tax increases £8 per tonne increase	1.500		1.500
Waste	LATS & Landfill Tax Adjustment	3.681	1.456	5.137
09EE26	One off funding - pressures around the delivery of a robust Minerals & Waste Framework	-0.020		-0.020
09EE41	Repairs & Maintenance inflation	0.020		0.020
EEP16	Rent & Service Charges	0.052		0.052
EEP21	Pressure arising from changes from the original Better Offices Programme business case.	0.320		0.320
EE35	Waste Treatment Procurement - Delay in operational implementation of Energy from Waste Facility.	0.978	-0.978	0.000
EE36	Assumed impact of loss of Local Authority Business Growth Incentives grant funding.	0.000	0.050	0.050
EE39	Carbon Reduction pressures due to change in government policy	0.053	0.045	0.098
EE41	Carbon Reduction Tax (street lighting and non - school properties)	0.073	0.073	0.146
EE65	Short term Pump Priming investment to deliver reduction in the number of council properties. Total budget of £0.928m (£0.500m was provided in 2011/12) will be removed in 2013/14.	-0.928		-0.928
	Total Funding Growth and Infrastructure	3.941	0.790	4.731
	<u>Oxfordshire Customer Services</u>			
CCP2	Changes to ICT maintenance requirements	0.061	0.096	0.157
CCP5	Increased demand on Oxfordshire Community Network (OCN)	0.070	0.075	0.145
CCP7	Internal ICT security & compliance	-0.200		-0.200
CCP8	Telephony maintenance	0.006	0.006	0.012
	Total Funding Oxfordshire Customer Services	-0.063	0.177	0.114
	Total Funding - E&E	4.962	1.328	6.290

Savings

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	<u>Highways and Transport</u>			
T&C	Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.148		0.148
EE11	Increase charge for residents' & other permits - implemented on 15 August 2011	-0.025	-0.025	-0.050
	Updated contribution to (+)/from (-) On & Off Street Parking Account following: a) re-introduction of street parking charges b) re-introduction of charges at the County Council's park and ride car parks.	0.078	-1.073	-0.995
EE6	Policy & Strategy activity reduced until 2013/14 - reduction falls out in 2014/15	0.000	0.155	0.155
EE1/EE2	Revised Savings arising from Integrated Organisation Structure	-0.160		-0.160
EE3	Remove additional external funding assumed to be received until 2013/14 (relating to road adoptions)	0.000	0.100	0.100
EE4	Further increase use of commuted sums in 2012/13. Falls out in 2013/14,	0.258		0.258
EE15	Reduce Section 42 payments	-0.010	-0.010	-0.020
EE8	Reduce the use of consultants	-0.050		-0.050
EE14	Increase part night lighting by 28,000 units (2 phases of £14,000 units) and decommission areas of lighting - subsequently removed as saving could not be achieved.	-0.100	-0.100	-0.200
09EE1/ EE5	Improve Public Transport Contract Efficiency	-0.351		-0.351
EE9	Reduce levels of Bus Subsidy through contract efficiency	-0.250	-0.250	-0.500
09EE15/EE13	Oxfordshire Highways efficiency & contract savings	-1.071		-1.071
EE24	Reduce flooding/drainage activity	-0.300		-0.300
NP-A1	Pressures associated with the refinement of partnership arrangements and impact of changing capital programme	0.300		0.300
CF	Use of the directorate's carryforward underspend from 2011/12 - One off use of forecast underspend to support Business Strategy in 2012/13.	0.425		0.425
NS1 & 2	On-going impact of changes in park and ride parking charging policies - Long stay charging, facility income and on street parking charges	-0.650	-0.100	-0.750
NS-A1	Concessionary Fares - savings on bus companies re-imbursements	-0.100		-0.100
NP1	Energy cost pressures - Street Lighting - impact of energy cost inflationary pressures estimated at 50% over 5 years (inflationary pressure 15% 2012/13 10% thereafter)	0.203	0.217	0.420
NR8	Highways Maintenance - Area Stewardship Fund. Additional one - off funding in 2012/13.	-1.000		-1.000
	Total Savings Highways and Transport	-2.655	-1.086	-3.741
	<u>Growth and Infrastructure</u>			
Waste	Landfill Allowance Trading Scheme (LATS) purchase/fines - reduced pressure to reflect increase diversion from landfill disposal and price reduction from original assumptions in the MTFP. Now in line with current market assumptions.	1.687		1.687
Waste	Landfill Tax escalator - reduction in pressure reflecting increase diversion from landfill disposal. Assumes £80/tonne in 2014/15.	-0.353	1.110	0.757
Waste	LATS & Landfill Tax Adjustment	-3.681	-1.456	-5.137
T&Cs	Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14.	0.084		0.084
08EE27	Savings in 2011/12 and 2012/13 fall out - continue within 09EE55 below	0.019		0.019
09EE55	Business Support share of savings target	-0.019		-0.019
EE34/EE49	Revised Waste Recycling Centre Strategy - as agreed and publicised earlier in 2011 (Impact of retaining Redbridge at weekends and on bank holidays).	-0.270	-0.208	-0.478
EE50	Restructuring of Waste Management Services	-0.076		-0.076
EE51	Restructuring of Planning, Planning Implementation and Economic Development teams	-0.076	-0.076	-0.152
EE52	Countryside Service - reduction in service level	-0.014	-0.013	-0.027
EE56	Reduction in grants to external groups (economic development and rural)	0.000		0.000
EE57	Reduction in grants to external groups (waste management)	-0.050	-0.117	-0.167
EE58	Reduction in monitoring of closed landfill sites	0.000		0.000
EE59	Waste Management - review financial incentives to Waste Collection Authorities	0.000	-0.600	-0.600
09EE19	Planning Application and monitoring income	-0.006		-0.006
EE61	Income Generation (renewable energy)	-0.015		-0.015
EE62	Income Generation (renewable energy)	-0.005		-0.005
EE63	Income Generation (countryside)	-0.075	-0.010	-0.085
EE64	Income Generation (waste management)	-0.025	-0.020	-0.045
09EE29	Procurement and Oxfordshire Waste Partnership (OWP) Financial arrangement savings.	-0.224		-0.224
EE27	Savings from closed landfill	-0.006		-0.006
EE29	Efficiencies through waste procurement	-0.978		-0.978
09EE32	On-going variations in the expected payments of Diversion credits to District Councils reflecting expected activity.	-0.014		-0.014
EE30	Schools' contribution (20% top slicing energy efficiency)	-0.033	-0.033	-0.066

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
EE31	Directorate contribution (20% top slicing energy efficiency)	-0.015	-0.014	-0.029
EE33	Carbon Management (reduced carbon allowances from 3% reduction)	-0.005	0.002	-0.003
NR5	Transition to Community Infrastructure Levy (CIL)	0.000	-0.100	-0.100
NS5	Landfill Allowance Trading Scheme (LATS) budget - reduce by 50% the budget available for LATS due to better waste performance - substantial element is temporary for 2-years as it forms part of the Value for Money valuation for the Waste Treatment contract.	0.000	0.325	0.325
NS-C1	Oxfordshire Waste Partnership Financial Arrangements - rebasing the recycling targets based on better actual performance.	-0.600		-0.600
NS-D1	Increased realisation of Portfolio Reduction savings (net of dilapidation costs & requires business case approval in 2012/13)	-0.100	-0.450	-0.550
NP2	Energy Reduction - Revenue investment	0.000	-0.250	-0.250
NR7	Broadband Revenue Costs - To support project. £10m of capital funding included in the Capital Programme 2011/12-2016/17.	-0.350		-0.350
09EE49	Reduction in Repairs & Maintenance fees to reflect reduced activity until 2012/13 falls out in 2013/14.	0.047		0.047
EE40	Adjustment to reduce Repairs & Maintenance by 40% overall until 2012/13 falls out in 2013/14.	0.727	0.180	0.907
EE43	Reduction in operational costs through Strategic Management of Property	-0.145	0.005	-0.140
EE66	Further reduction in operational costs through Strategic Management of Property	-0.108		-0.108
	Total Savings Growth and Infrastructure	-4.679	-1.725	-6.404
	<u>Oxfordshire Customer Services</u>			
T&C	Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14.	0.204		0.204
CS4	20% reduction in staffing establishment over 4 years	-0.151	-0.151	-0.302
CS5	20% reduction of Learning & Development budget over 4 years	-0.037	-0.037	-0.074
CS8	Reduction in establishment following implementation of the Business Strategy	-0.027	-0.099	-0.126
CS9	Reduce bank charges budget to reflect reduced activity	-0.010		-0.010
CC5 & 09CC5	Re-tender SAP support contract (current contract ends October 2012)	-0.203		-0.203
CS10	SAP support contract - additional savings	-0.350		-0.350
CS11	Review of ICT staff structure	-0.074	-0.074	-0.148
CS13	Reduced refresh of desktops & laptops, extension of replacement schedule, virtualisation of the desktop estate			
	- Ongoing Savings	-0.100		-0.100
	- One off savings fall out in 2013/14	0.450		0.450
CC12	Customer Services Centre - project savings targets	-0.057	0.019	-0.038
CS16	Additional project savings	-0.017	-0.019	-0.036
CC18	Savings resulting from a review of Procurement Services	0.000	-0.030	-0.030
CEF23	Family Information Service	-0.020		-0.020
NP7	Pressure on existing OCN services - Cost of schools pursuing other solutions to the Councils Oxfordshire Community Network (OCN) which would result in a loss of income.	0.172	0.213	0.385
NS7	OxOnline Project (replacement of OCN infrastructure) - Reduced revenue operating costs.	0.000	-0.564	-0.564
NS-E1	Telephony Strategy (assumes all budgets transfer to ICT) - Reduced reliance of fixed line desk based telephony.	-0.200	-0.200	-0.400
NS-F1	The New OCS Operating Model - Extending the model for Human Resources and Finance.	-0.150	-0.150	-0.300
				0.000
	Total Savings Oxfordshire Customer Services	-0.570	-1.092	-1.662
	Total Savings - E&E	-7.904	-3.903	-11.807
	Total E&E Savings and Pressures	-2.942	-2.575	-5.517

Reconciliation to the Budget Book

	2013/14 £m	2014/15 £m	Total £m
Previously Agreed Pressures	4.614	1.695	6.309
Previously Agreed Savings	-5.952	-3.303	-9.255
Changes to the Business Strategy	-1.604	-0.967	-2.571
Total	-2.942	-2.575	-5.517

CEO- Existing Pressures and Savings

Annex 1d

Additional Funding

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	<u>Law & Governance Services</u>			
SCP3	Library transformation programme: Introduction of self service (Radio Frequency Identification). Variation in cost of prudential borrowing.	-0.001	-0.001	-0.002
SCP4	Cost of prudential borrowing falls out - Combining Oxfordshire Studies and Oxford Records Office on the Oxfordshire Records Office site.	-0.001		-0.001
09CC31	Transfer of coroner's officers from Thames Valley Police. OCC to fund 25% in 2011/12, 50% in 2012/13, 75% in 2013/14, 100% in 2014/15	0.050		0.050
12CEP1	Transfer of coroners officers from Thames Valley Police - existing budgetary provision (09CC31) will be inadequate when the Council has to fully fund the Coroner's officers in 2014/15.	0.006	0.056	0.062
	Total Funding Law & Governance	0.054	0.055	0.109
	<u>Chief Executive's Office & Business Support</u>			
13CEO5	Big Society Fund - further contribution to increase fund to £1m over 2 years. This will be used to support community projects in accordance with the criteria for the use of the Fund.		-0.300	-0.300
	Total Funding CEO & Business Support	0.000	-0.300	-0.300
	Total Funding - CEO	0.054	-0.245	-0.191

Savings

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	<u>Chief Executive's Office & Business Support</u>			
T&Cs	Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14.	0.081		0.081
12CES16	Reduce annual budgeted contribution to the Change Fund	-0.100		-0.100
	Total Savings CEO & Business Support	-0.019	0.000	-0.019
	<u>Human Resources</u>			
08CC10 & CC11	Savings arising from a review of the provision of Human Resources services.	-0.068		-0.068
	Total Savings Human Resources	-0.068	0.000	-0.068
	<u>Corporate Finance & Internal Audit</u>			
09CC23 & CC14	Savings in early retirement costs in 2010/11 Corporate Finance budget - reduce over the medium-term.	0.002		0.002
CC15	Restructure Corporate Finance	0.000		0.000
12CES8	Further reduction in posts in Corporate Finance to reflect smaller organisation.	-0.020		-0.020
12CES7	Internal Audit - Collaboration with Buckinghamshire County Council	-0.036	-0.035	-0.071
	Total Savings Corporate Finance & Internal Audit	-0.054	-0.035	-0.089
	<u>Law & Governance Services</u>			
09CC25	Increase in Section 106 income	-0.017		-0.017
09CC26	Reduce use of counsel - Law & Governance Services	-0.010		-0.010
12CES11	Reduce number of council members from 74 to 64 following the 2013 county council elections.	-0.057	-0.011	-0.068
09SC2	Ongoing savings relating to Self service at Central Library.	-0.064		-0.064
SC5	Ongoing effect of saving agreed in 2010/11: 6% reduction in book expenditure falling to 4.9% in 2012/13 . Sustaining expenditure on book stock is a priority for the service and budget increases back to £63,000 in 2013/14.	0.050		0.050
12COS8/ 13SCS10	Restructure libraries network, including mobile library network; reduce management and professional staff; savings from the introduction of RFID self-service. Amendment to planned savings to reflect public consultation agreed by Cabinet on 12 December 2011	-0.275	-0.13	-0.405
T&Cs	Libraries - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.059		0.059
12COS2	Museum Service: restructure and increase opportunities for volunteering	-0.100		-0.100
12COS3	History Service: restructure; reduce staffing and combine resources at St Luke's	-0.046	-0.012	-0.058
12COS5	The Mill Arts Centre - reduce support	-0.090		-0.090
T&Cs	Heritage Services - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.015		0.015
T&Cs	Cultural Development - Changes in Terms & Conditions - Savings in 2010/11 and 2011/12 arising from freezing increments and reducing the mileage rate fall out in 2013/14	0.004		0.004
	Total Savings Oxfordshire Customer Services	-0.531	-0.153	-0.684
	Total Savings - CEO	-0.672	-0.188	-0.860
	Total CEO Savings and Pressures	-0.618	-0.433	-1.051

Reconciliation to the Budget Book

	2013/14 £m	2014/15 £m	Total £m
Previously Agreed Pressures	0.056	0.056	0.112
Previously Agreed Savings	-0.225	-0.046	-0.271
Changes to the Business Strategy	0.000	-0.300	-0.300
Total	-0.169	-0.290	-0.459
Add Cultural Services (Transferred from SCS)	-0.449	-0.143	-0.592
Revised Total	-0.618	-0.433	-1.051

Cross Directorate and Corporate

Annex 1e

Savings

Reference	Detail	2013/14 £m	2014/15 £m	Total £m
	Inflation savings (lower base)	-2.500	-1.250	-3.750
	Contribution to/from reserves	-6.011	1.196	-4.815
	Changes to un-ringfenced grants	6.413	-0.650	5.763
	Other Strategic Measures	1.958	2.309	4.267
	Total Corporate Savings	-0.140	1.605	1.465